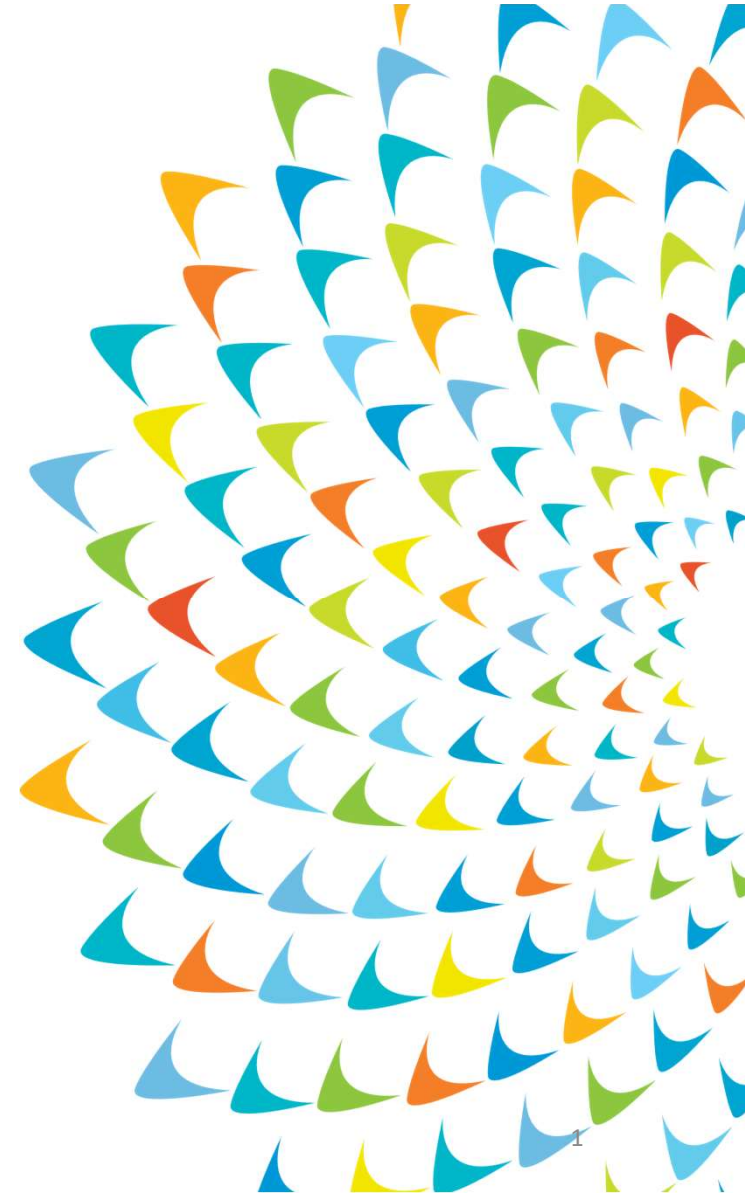




# **IIA Indonesia Success and Failure from Experimenting with Technology in Audit**

2 September 2020



Audit Application	Technology
Country Priority Assessment : Prioritising countries for country portfolio audit	Unsupervised Machine Learning with Sentiment Analysis
Verifying implementation status of infrastructure projects <a href="https://www.youtube.com/watch?v=-70_LYoITAU&amp;feature=youtu.be">https://www.youtube.com/watch?v=-70_LYoITAU&amp;feature=youtu.be</a>	Drone
Continuous Monitoring Tool on Treasury Transactions	Rule-based and Supervised Machine Learning
ARGUS: Analysing consistency of clauses recorded for private sector projects	Contract analysis software
Covenants Validation Tool: Examining completeness of covenant clauses recorded for sovereign projects	Robotic process automation (bots)

# Country Priority Assessment

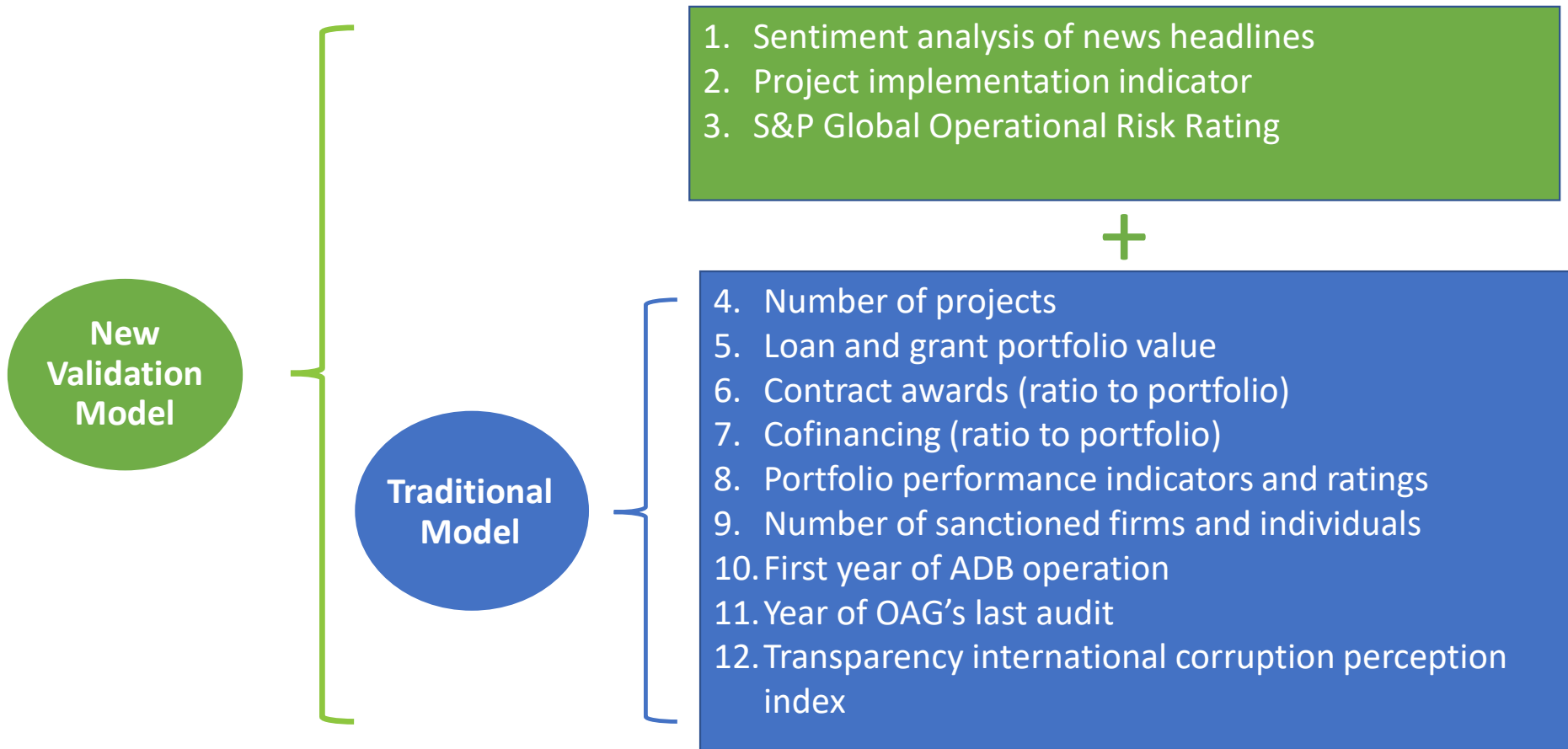
## Traditional Model

- **Assess audit priority** of ADB field offices and portfolios
- Utilizes **9 indicators** with assigned weights
- **Auditors' judgment** clustering
- **Static** data source
- Performed **once or twice a year**

## New Validation Model

- **Validate results** of the traditional model
- Utilize **12 indicators** with no assigned weights
- **Sentiment analysis and machine-based** clustering
- **Dynamic** data source
- Could be performed **as frequent as needed**

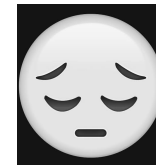
# 12 Priority Indicators - hidden



## Sentiment Analysis using News Titles

*“The process of computationally identifying and categorizing opinions expressed in a piece of text, especially in order to determine whether the writer's attitude towards a particular topic, product, etc. is positive, negative, or neutral.” - [https://www.lexico.com/en/definition/sentiment\\_analysis](https://www.lexico.com/en/definition/sentiment_analysis)*

[Philippines hit by deadly earthquake in south - BBC News](#)



[India's IndiGo, Qatar Airways to announce strategic deal - Reuters](#)



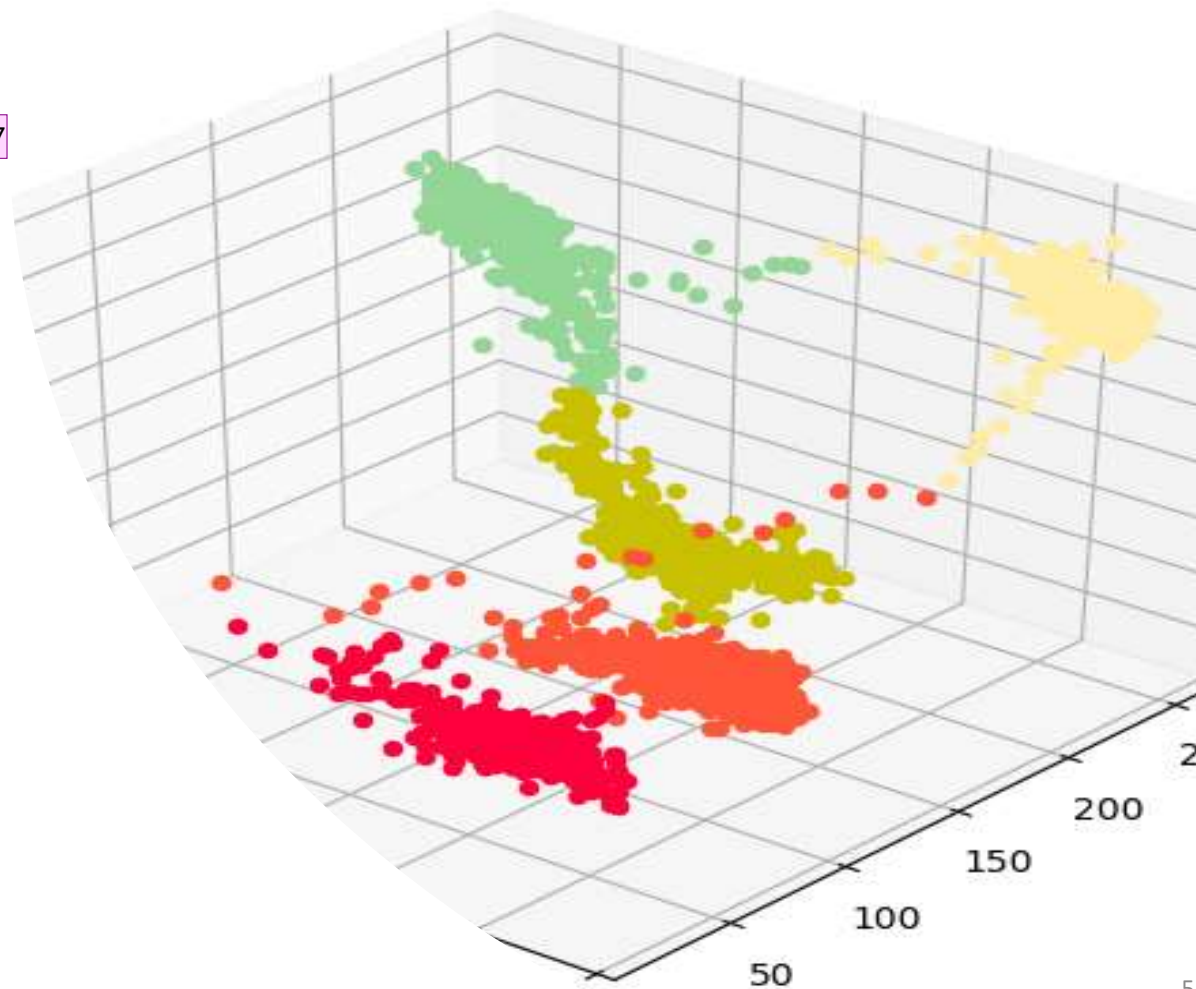
# K-Means Clustering

## Definition

CB7

*“K-means clustering is a simple unsupervised learning algorithm that is used to solve clustering problems. It follows a simple procedure of classifying a given data set into a number of clusters, defined by the letter “k,” which is fixed beforehand. The clusters are then positioned as points and all observations or data points are associated with the nearest cluster, computed, adjusted and then the process starts overusing the new adjustments until a desired result is reached.”*

<https://www.techopedia.com/definition/32057/k-means-clustering>



## Slide 6

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**CB7**

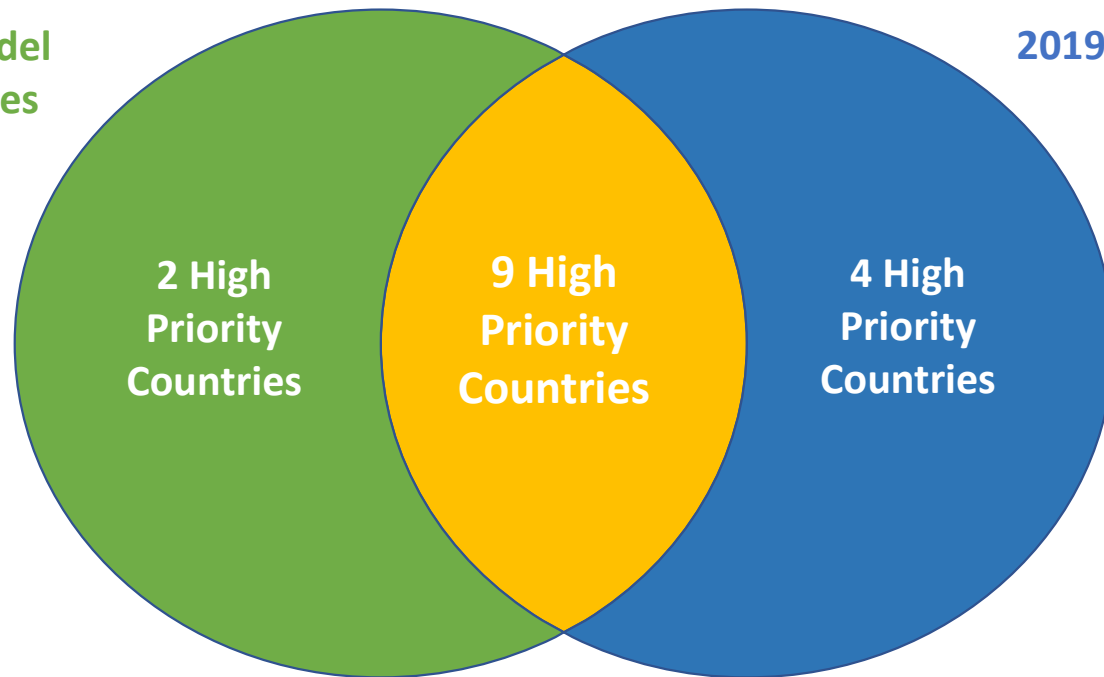
propose to shorten definition to :

"K-means clustering is a simple unsupervised learning algorithm that is used to classify a given data set into "k" clusters/groups, which is fixed beforehand."

Christ Ian B. Badana, 20/07/2020

# Outputs from K-Means Clustering

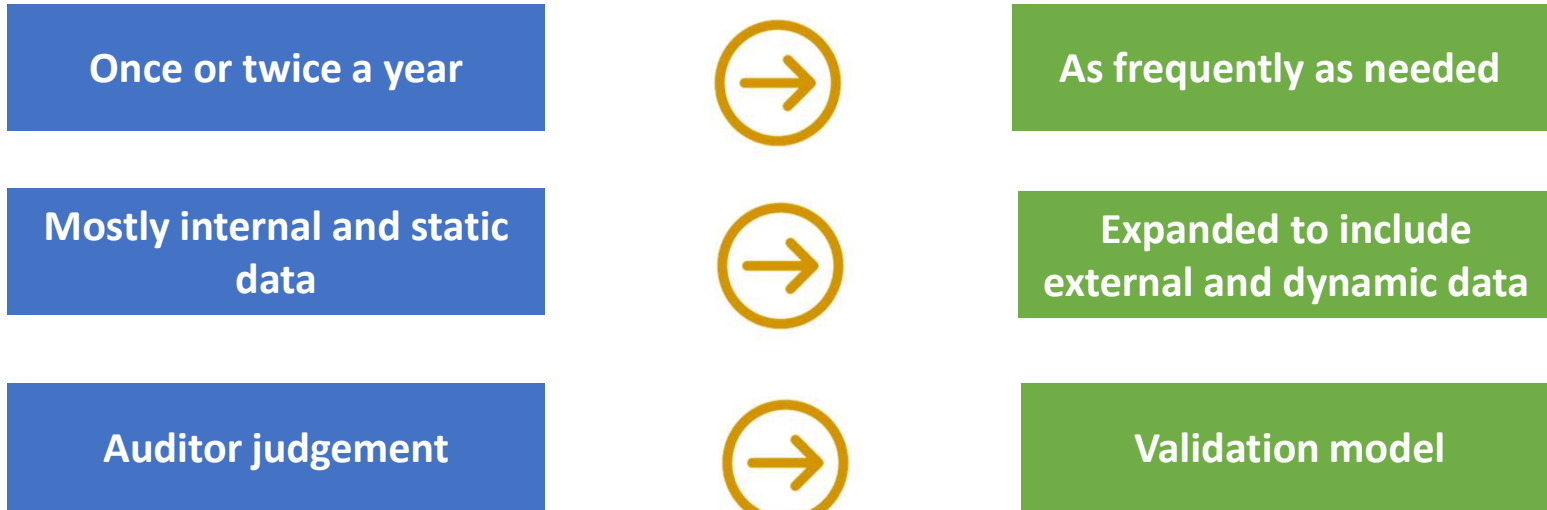
**K-means clustering model**  
11 high priority countries



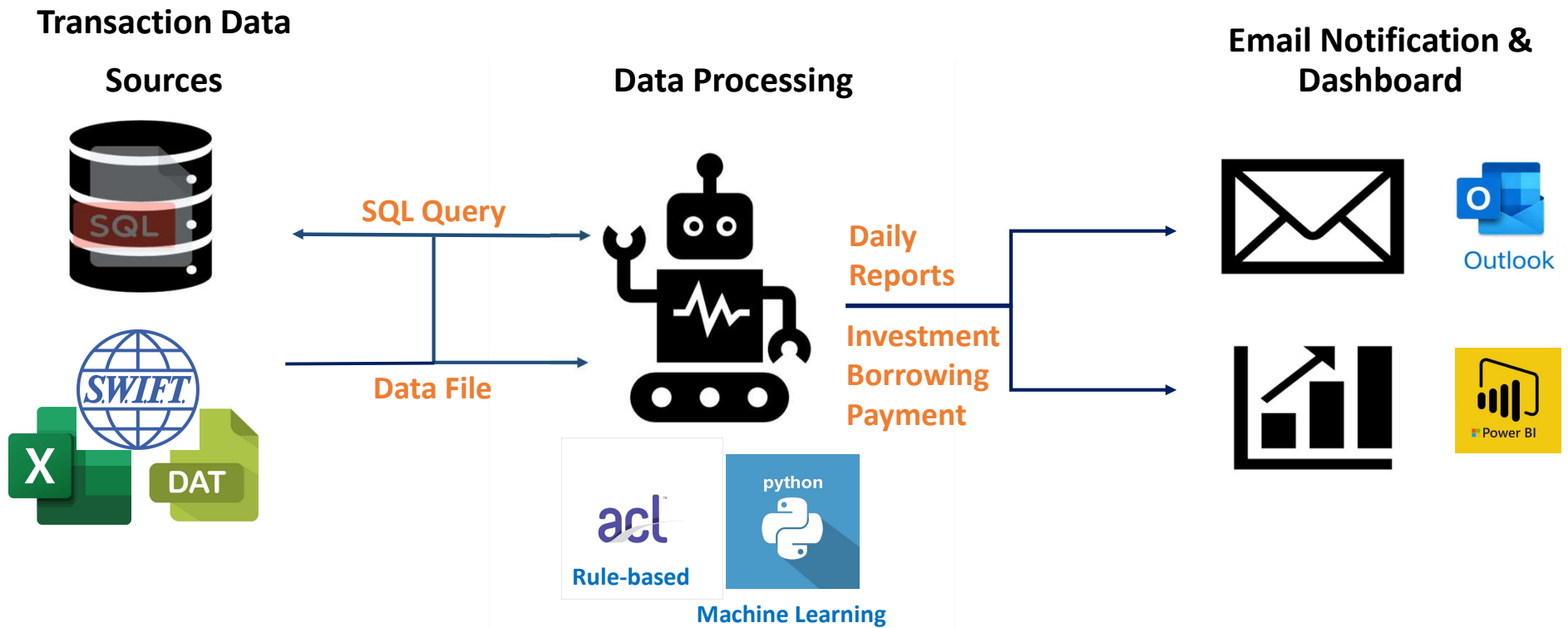
**2019 traditional risk assessment**  
13 high priority countries



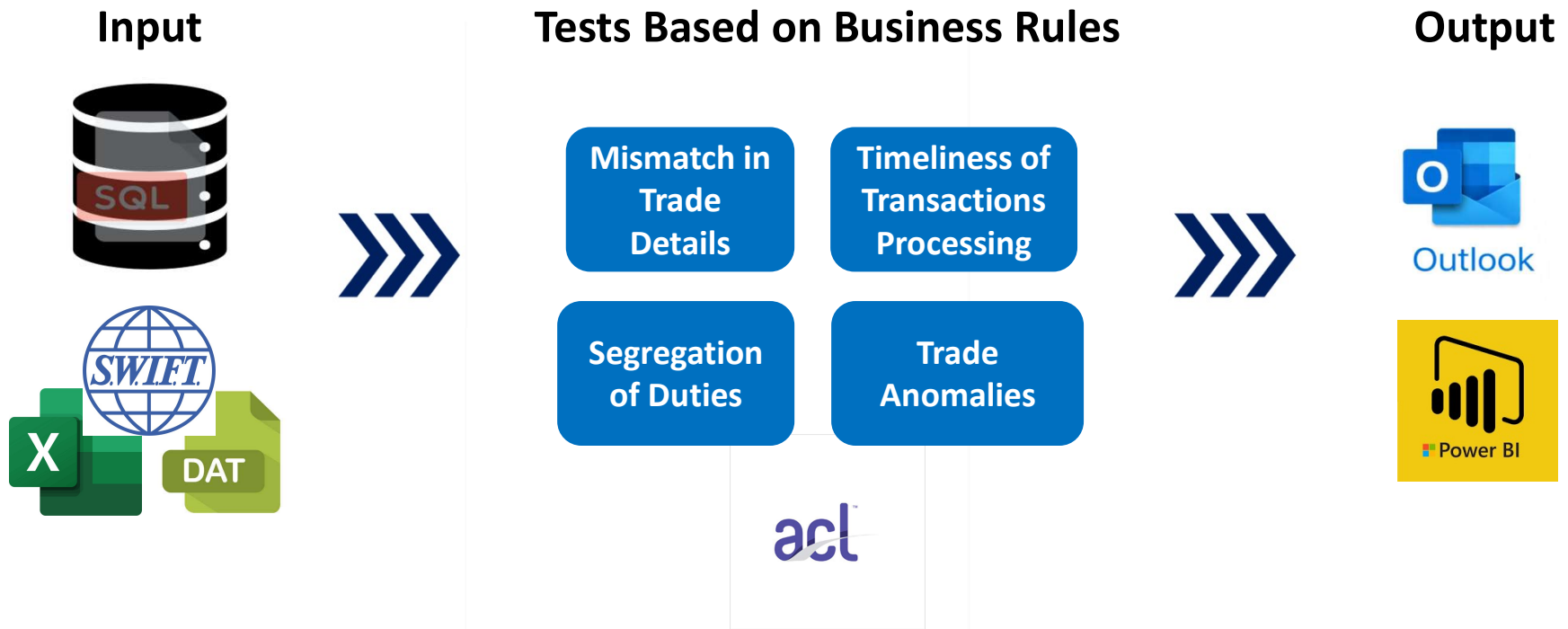
# Key Benefits of the Country Priority Model



# Continuous Monitoring Tool on Treasury Transactions



# Rules-Based Tests





# Email Notification

Trade Type	Trade ID	Version	SubType	Amended	Status	Book	Broker	Currency	Currency pair	Collateral	Company	Customer	Deal ID	Desk
BOND	2	1/7/2020	Verified	TDFD	USD	N								FND_NSTRUCT
BOND	2	1/7/2020	Verified	CCP_LBL_USD	USD	N								CCP
BOND	3	1/7/2020	Verified	PLP_USD	USD	N								PLP
BOND	3	1/8/2020	Verified	PLP_USD	USD	N								PLP
BOND	2	1/8/2020	Verified	TDFD	CNY	N								FND_NSTRUCT
BOND	4	1/8/2020	Verified	TASF_USD	USD	N								TASF
BOND	2	1/8/2020	Verified	AIF_PLP_USD	USD	N								AIF_PLP
BOND	2	1/8/2020	Verified	JFPR_USD	USD	N								JFPR
BOND	3	1/8/2020	Verified	AITF_USD	USD	N								AITF
DLPMT	2	1/7/2020	Verified	NTR_USD	USD	N								NTR
DLPMT	2	1/7/2020	Verified	OCF_IDR	IDR	N								OCF
DLPMT	1	1/7/2020	Verified	OCF_FX	USD	N								OCF
DLPMT	1	1/7/2020	Verified	OCF_FX	CHF	N								OCF
DLPMT	1	1/7/2020	Verified	OCF_FX	USD	N								OCF
DLPMT	1	1/7/2020	Verified	OCF_FX	SGD	N								OCF
DLPMT	3	1/7/2020	Verified	PLP_USD	USD	N								PLP
DLPMT	1	1/7/2020	Verified	OCF_FX	USD	N								OCF
DLPMT	1	1/7/2020	Verified	OCF_FX	PHP	N								OCF
DLPMT	3	1/7/2020	Verified	OCF_USD	USD	N								OCF



ID	Correspondent	Identifier	Reference	Transaction Reference	Related Reference	Value Date	Cur/amt	Formatted Status	Netw. Status	Msg Creation
1								Internal Completed	--	2019-12-19 16:05:27
2								Internal Completed	--	2019-12-19 16:05:30
3								Swift Completed	--	2019-12-19 15:22:00
4								Swift Completed	--	2019-12-19 15:22:05
5								Swift Completed	--	2019-12-19 15:22:05
6								Swift Completed	--	2019-12-19 15:22:05
7								Swift Completed	--	2019-12-19 15:22:05
8								Swift Completed	--	2019-12-19 15:22:05
9								Swift Completed	--	2019-12-19 15:22:03
10								Swift Completed	--	2019-12-19 15:22:03
11								Swift Completed	Network Ack	2019-12-19 08:38:45
12								Swift Completed	Network Ack	2019-12-19 08:38:00
13								Swift Completed	Network Ack	2019-12-19 2:247,065.36
14								Swift Completed	Network Ack	2019-12-19 94.72
15								Swift Completed	Network Ack	2019-12-19 PHP 1,462,934.64
16								Swift Completed	Network Ack	2019-12-19 USD 8.9
17								Swift Completed	Network Ack	2019-12-19 USD 8.9
18								Swift Completed	Network Ack	2019-12-19 USD 8.9
19								Swift Completed	Network Ack	2019-12-19 PHP 30,000.
20								Swift Completed	Network Ack	2019-12-19 PHP 30,000.
21								Swift Completed	Network Ack	2019-12-19 PHP 124,000.
22								Swift Completed	Network Ack	2019-12-19 PHP 100,000.
23								Swift Completed	Network Ack	2019-12-19 PHP 42,000.

## ACL Investment Related Transactions Report for : 20200803

(OAG-ACL\_Analytics via adb.org)OAG-ACL\_Analytics

The actual sender of this message is different than the normal sender. Click here to learn more.

M07\_Action\_Not\_Verified.XLSX 11 KB

I06\_LSTM\_Action\_Not\_Verified.XLSX 10 KB

This is a computer-generated message. You may forward your concern to OAG Continuous Monitoring Team.

## ACL Investment Related Transactions Report for : 20200803

Test Results:

M01 Verified by Non BackOffice:	0
M02 DP Irregular Verifier:	0
M03 Action by SSDMU OIST:	0
M04 Trade done by non TDID:	0
M05 Trade Entry After Settle:	0
M06 Verify After Settlement:	0
M07 Action Not Verified:	21
M08 SSI Assign After SettleDay:	0
M09 Mismatched Structured Trades:	0
M10 SSI SOD Exception:	0

Information purpose reports:

I01 Delayed Trade Entry:	0
I02 Trade without Trade:	0
I03 Trade without StructureID:	0
I04 INTERPORT SETTLEMENT DAY:	0
I05 INTERFUND TRADES:	0
I06 LSTM Action Not Verified:	21

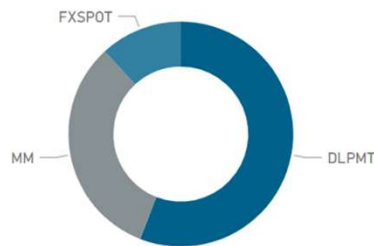
# Dashboard – Trade Profile (Daily)

COMPANY  
 ADB  
 Other

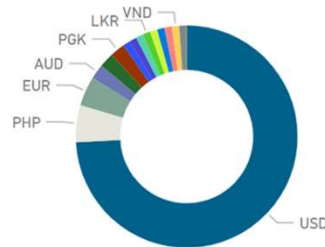
03-Aug-2020



Count by Trade Type



Count by Currency



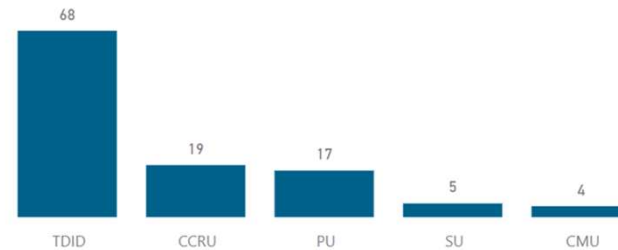
Average Verification Version



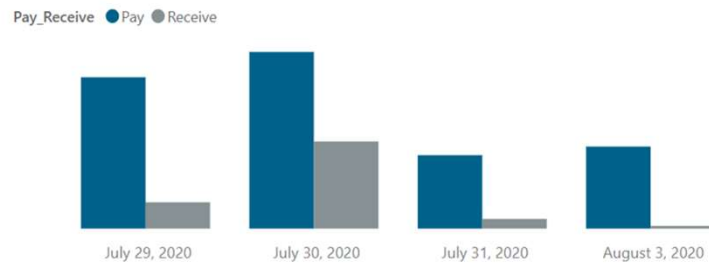
Average Verification Time



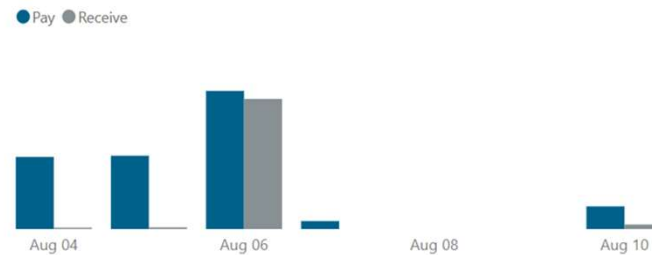
Trade Count by Marketer



Value of Trades Last 7 days

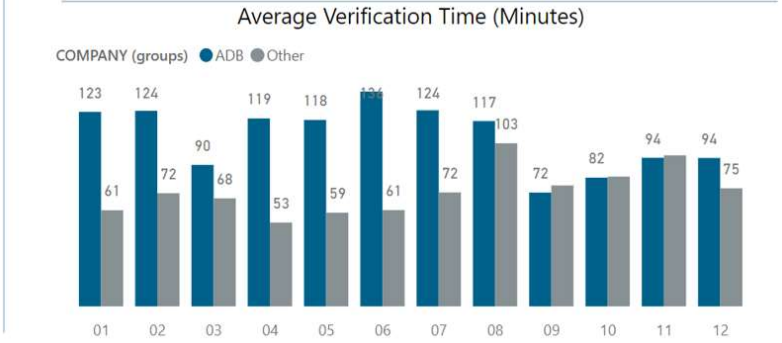
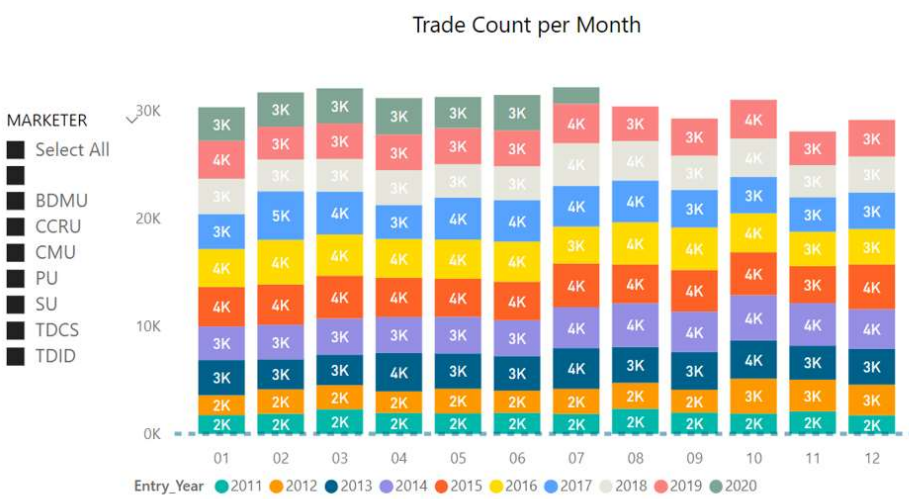
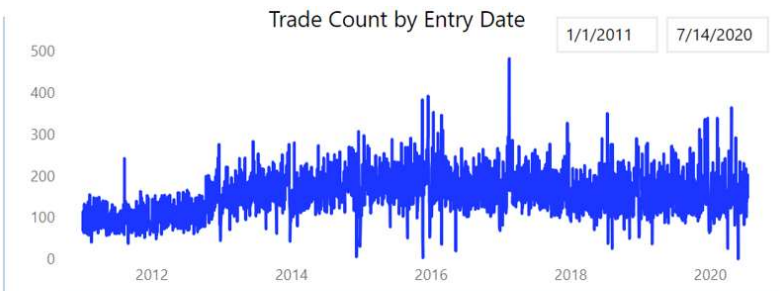
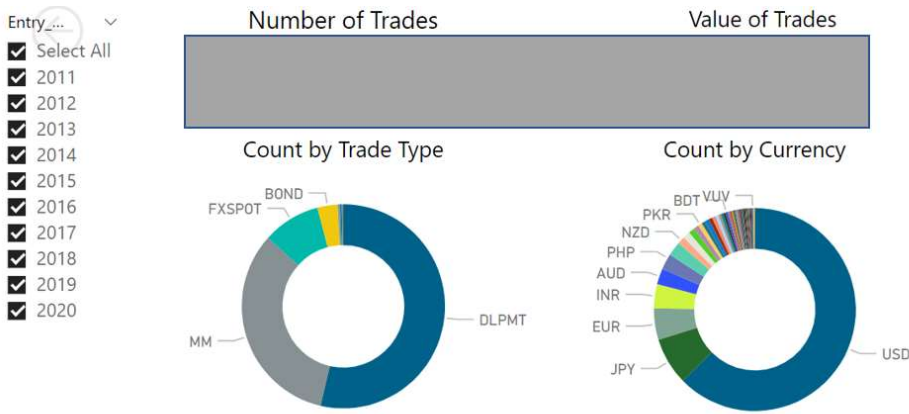


Value of Trades to Settle in 7 days





# Dashboard – Trade Profile (Historical)

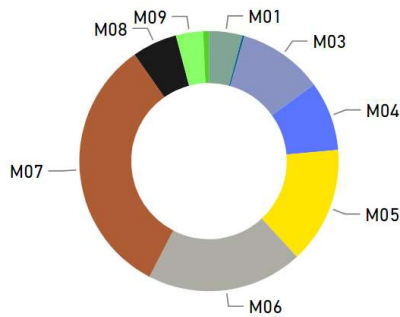


# Dashboard – Investment Transaction Exception History

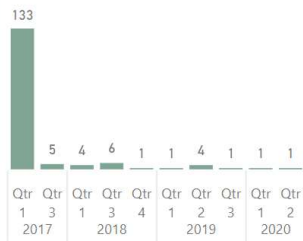


- Trade\_ENTRY  
Entry...  
 Select All  
 2017  
 2018  
 2019  
 2020

Investment Exceptions Count



M01-Verified by Non BackOffice



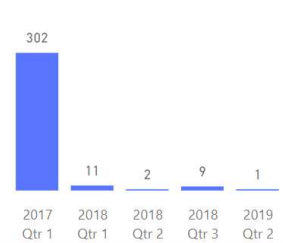
M02-DP Irregular Verifier



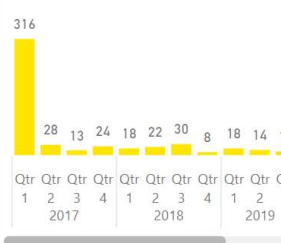
M03-Action by SSDMU OIST



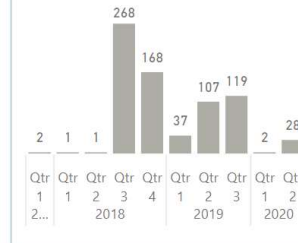
M04-Trade done by non TDID



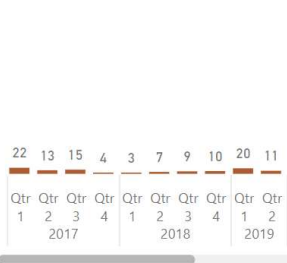
M05-Trade Entry After Settle



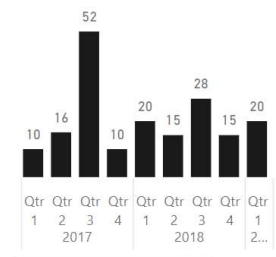
M06-Verify After Settlement



M07-Action Not Verified



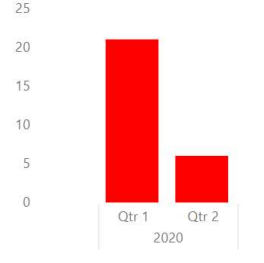
M08-SSI Assign After Settle...



M09-Mismatched Structured Trades

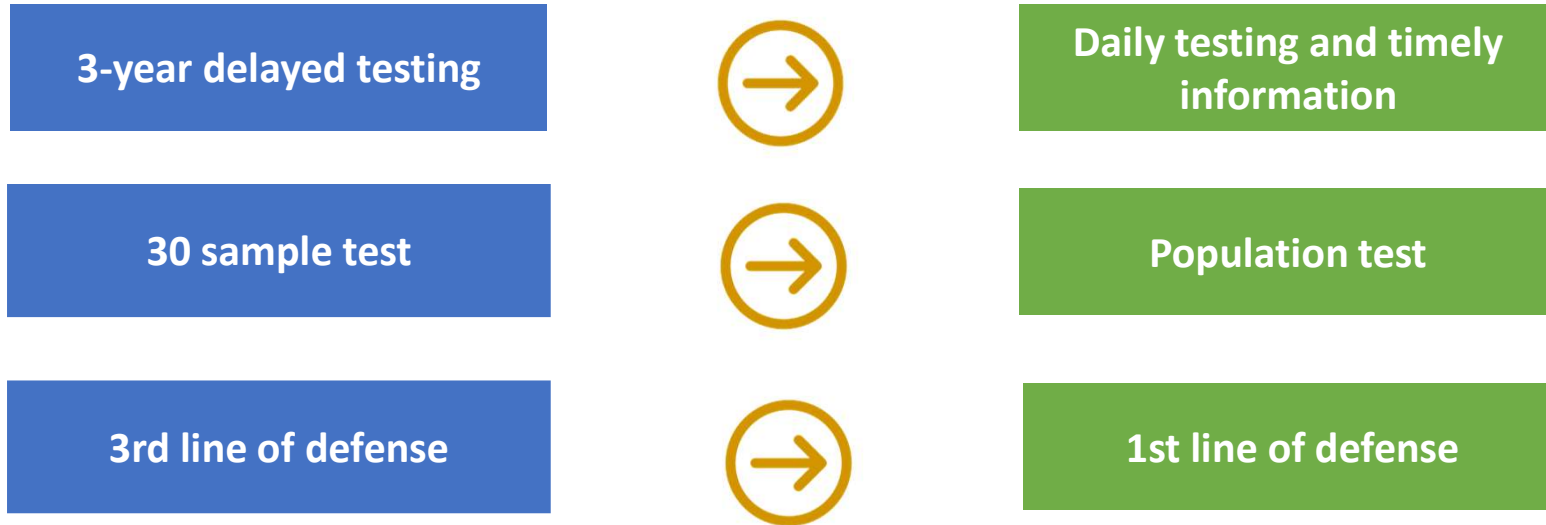


M10-SSI SOD Exception

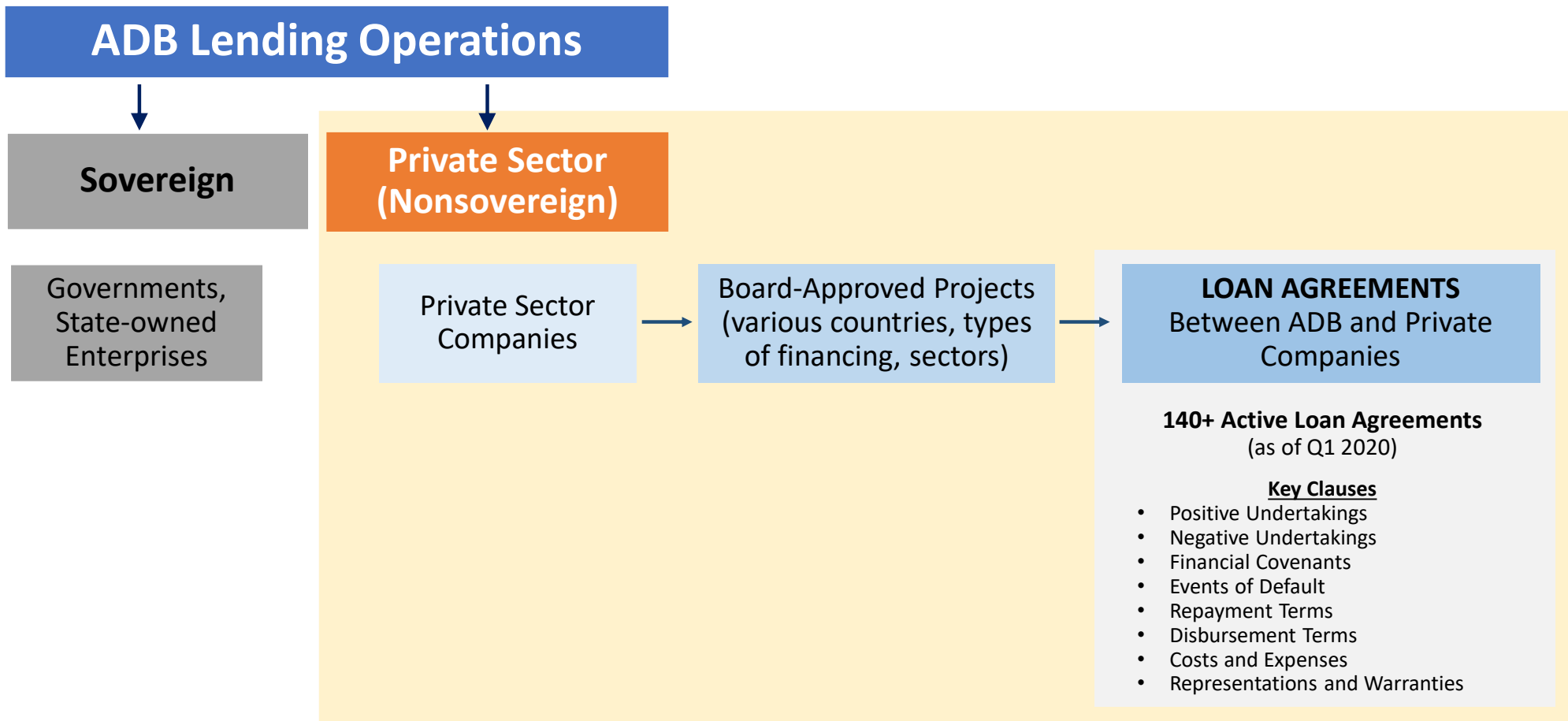




# Key Benefits of the Continuous Monitoring Tool



# Overview of ADB Lending Operations



# Challenges for Internal Audit on Private Sector Projects

- No standard template for loan agreements
- No system for covenant monitoring
- Various deal specific structures in different sectors

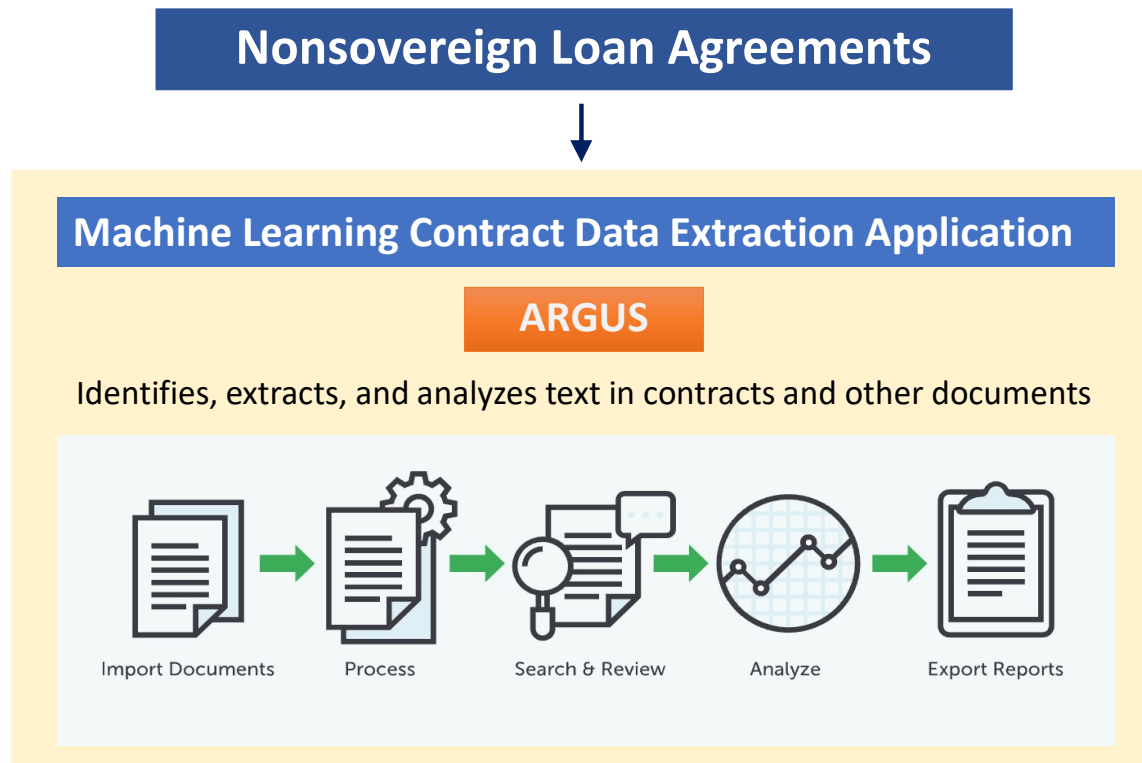


## CURRENT APPROACH

- Agreements are read and analyzed by auditors for key clauses
- Relevant clauses are identified and reviewed at least 3 hours per agreement (average of 50 pages per agreement)
- No assurance of completeness of key clauses
- Data is re-typed or copied to an Excel or Word -type database

# Potential Solution

OAG partnered with Deloitte to experiment with the contract analysis software **ARGUS**.



## Slide 19

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**CB6** propose to change to "contract analysis software" or "cognitive audit application" instead of "machine learning algorithm"

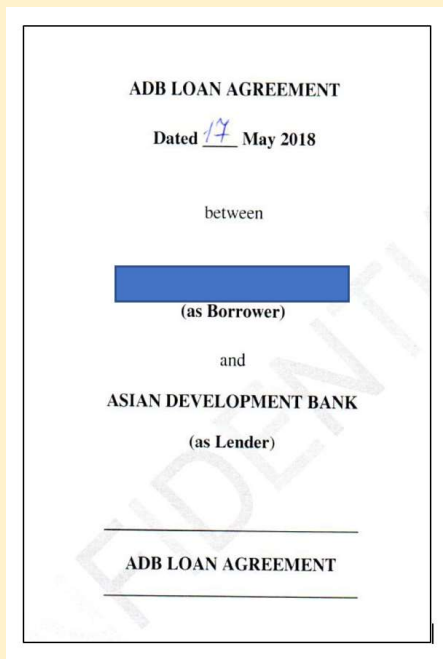
Christ Ian B. Badana, 20/07/2020

**MR1** Thanks, Christ. Will change to "contract analysis software"

Marisol B. Del Rosario, 14/08/2020

# Sample Input

Agreements in pdf or any format



ARGUS automatically converts files into machine readable form, and then uses machine learning to identify the concepts and clauses the auditor specifies.

in each case with reference to the then existing facts and circumstances.

**18. POSITIVE UNDERTAKINGS**

The undertakings in this Clause 18 remain in force from the amount is outstanding under the Financing Agreements or any amount which the Borrower shall observe and perform the undertakings set forth in the Common Terms Agreement and the Borrower set forth in the Common Terms Agreement and the Common Terms Agreement and the Common Terms Agreement which it is a party.

**18.1 Anti Money Laundering and Anticorruption**

- (a) The Borrower shall institute, maintain and comply with the following international best practice standards for the purpose of preventing, detecting and reporting any breach of the provisions of Clause 19.1 (*Anti Money Laundering and Anticorruption*).
- (b) The Borrower undertakes to inform ADB promptly of any information in relation to any violation or potential violation of Clause 19.1 (*Anti Money Laundering and Anticorruption*).
- (c) If ADB notifies the Borrower of its concern that there is a breach of the provisions of Clause 19.1 (*Anti Money Laundering and Anticorruption*), the Borrower shall take all necessary steps to rectify the breach and to prevent a recurrence of such breach.

# Sample Output

Extracted clauses in excel format

Voluntary Prepayments — Credit Agreement	Repayment Terms	Disbursement Terms
Voluntary prepayment of Loans	Repayment of Loans	Delivery of a Utilisation Request
(a) The Borrower may, by giving the Lender not less than 15 (Fifteen) days' (or such shorter period as the Lender may agree in writing) Loans but	(a) The Loans shall be repaid in 10 (Ten) equal and consecutive, semi-annual instalments on the Repayment Dates,	Subject to Clause 4 (Conditions of Utilisation), the Borrower may utilise the Facility by delivering to the Lender:
(i) the pre Voluntary		later than the to the proposed
(a) Subject the Lende period as part of the		to the Lender of a st not later than:
(i) the pre Voluntary		re (5) Business ste; and sbursement, being made
(a) The B: Business Days' (or such shorter period as ADB may agree) prior notice, prepay all or any part of the Loans, but only if: (i) the prepayment is made on an Interest Payment Date in respect of the relevant Loan; (ii) if in part, the prepayment is in an amount that reduces the amount of the Loans by a minimum	instalments on each Repayment Date. (b) Any Loans outstanding on the applicable Final Maturity Date shall be repaid in full together with any unpaid interest and fees due and payable to ADB under this Agreement or the other Finance	Delivery of a Disbursement Request Subject to the satisfaction of the conditions set out in Clause 4 (Conditions of Disbursement), the Borrower may utilise a Facility by delivery to ADB of a duly completed original

Sample analysis chart: Summary of clause present for comparison and analysis across multiple agreements

Document	Title	Date	Borrower	Lender	Parties	Purpose of Project	Availability Period	First Repayment Date	Project Completion Date	Commercial Operation Date	Maturity Date	Currency	Type of Facility	Single Facility	Multiple Facilities	Host Country	Interest Rate	Margin	Interest Payment Date	Mandatory Prepayments	Voluntary Prepayments	Disburse	C	
20100730	Executed Facilities Agree...	1	2	1	1	1	1	1	1	2	1	1	1	1	1	1	1	1	1	1	1	1	1	1
20100730	C...	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	2	1	1	4	2	
20100730	ty...	1	1	1	1	1	1	1	1	1	1	1	3		1	1	1	1	1	1	2	1		
20100730	ty...	1	2	1	1	1	1	1	1	1	1	1		1	1	1	1	1	1	1	1	1		
20100730	Fac...	1	1	1	1	1	1	1			1	1	1		1	1	1	1	1	1	1	1		
AD	V...	1	1	1	1	1	1	2		2	1	1	1	1	1	1	1	1	1	1	1	1		
AD	ola...	1	1	1	1	1	1	1			1	1	1	1		1	1	1	1	1	1	1		
Arr	;(E...	1	1	1	1	1	1				1	1	1		1	1	1	1	1	1	1	1		
EBI	&...	1	1	1	1	1	1				1	1	1	1		1	1	1	1	1	1	1		
EXI	gre...	1	1	2	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	2	1		
MR	ncil...	1	1	1	1	1	1	2			1	1	1	3		1	1	2	1		1	3	1	
MR	:Fa...	1	1	1	1	1	1	2			1	1	1	3		1	1	2	1		1	2	1	
Ria	ute...	1	2	1	2	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	2	1	1	
SH	Fa...	1	1	1	1	1	1	1			1	1	1	1		1	1	1	1	1	1	1	1	

## Uses of the Application

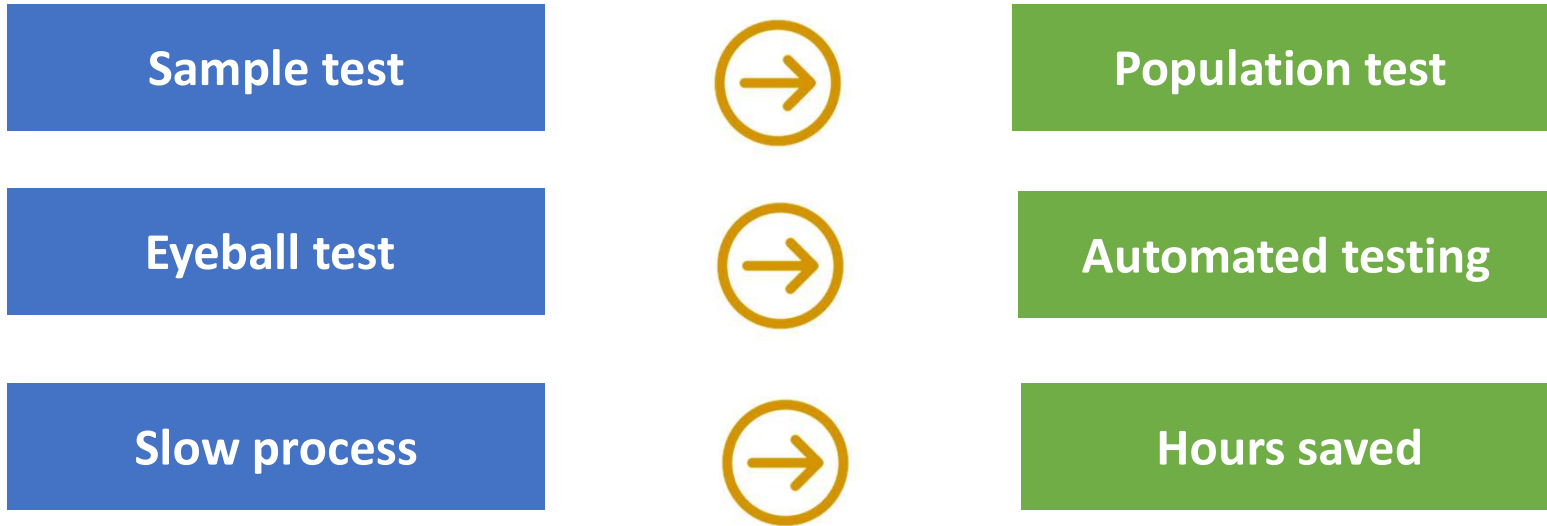
Review of compliance  
with relevant agreement  
requirements

Analysis and comparison  
of agreement clauses (by  
country/region, risk  
rating, sector)

Data warehousing (loan  
agreements) for further  
analysis



# Key Benefits of the Contract Analysis Software



# Covenants Validation Tool

## Download

### Automated data extraction:

- Original loan or grant agreement in PDF is downloaded from [www.adb.org](http://www.adb.org)
- Corresponding covenant monitoring document is downloaded from ADB's information system (eOPS)

## Conversion

### Converting PDF files:

Original loan or grant agreement in PDF is converted to text using Python with Optical Character Recognition (OCR)

## Matching

### Covenant Matching:

- Covenants are extracted from a specific section in the loan or grant agreement.
- Apply fuzzy matching to check the covenants' existence and completeness in eOps.

# Sample Output

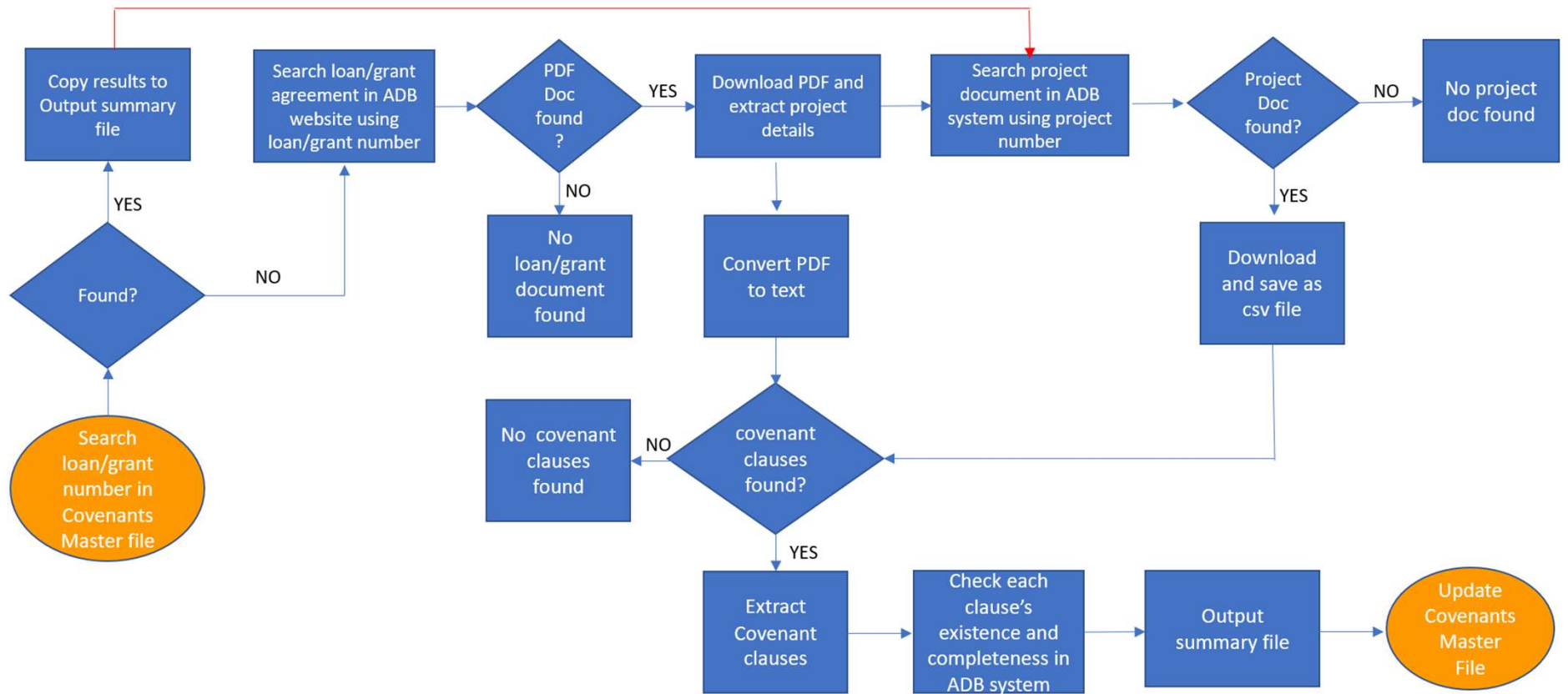
Summary sheet

Approval No	Project No	Existence	Completeness	Para_Matched
0195	38628-022	13/23	55.3	YES
0316	40190-023	19/19	96.7	YES
2936	40190-023	19/19	96.7	YES
0242	40253-023	5/14	29.5	NO
0488	40253-036	14/14	99.8	YES
0257	40368-022	13/13	99.1	NO
0234	41444-013	26/26	96.1	NO
8255	41444-013	28/28	98.4	NO
8310	41444-013	28/28	98.4	NO
0534	42203-025	22/22	99.9	YES
0503	42278-024	11/13	83.1	NO
0546	43120-026	10/10	99.8	YES
0297	43316-012	25/27	91.3	NO
2876	43316-012	25/27	91.3	NO
0313	43319-022	12/13	87.5	YES

Individual loan or grant level results (covenant level)

Clauses	Clause_Number_PDF	Clause_Number_EOPS	Completeness
The Borrower shall ensure that the Project is impleme	1	1	100
The Borrower shall ensure that before disbursement	2	2	100
The Borrower shall ensure that the NPMO is staffed w	3	3	100
The Borrower shall ensure or cause the Project Provin	4	4	100
The Borrower shall further ensure that no Subproject:	5	5	100
The Borrower shall ensure or cause the Project Provin	6	6	100
- The Borrower shall further ensure or cause the Proje	7	7	100
Without limiting the application of the Involuntary Re	8	8	99
The Borrower shall ensure or cause the Project Provin	9	9	99
The Borrower shall make available or cause the Projec	10	10	96
The Borrower shall ensure or cause the Project Provin	11	11	98
. The Borrower shall do or cause the Project Provinces	12	12	100
The Borrower shall ensure or cause the Project Provin	13	13	98
The Borrower, through MAF, shall ensure that the GA	14	14	100
The Borrower, through the Project Provinces, shall en	15	15	100
The Borrower shall comply and cause the Project Prov	16	16	100
The Borrower shall disclose, through the Project's wel	17	17	100
The Borrower shall ensure that only candidate subprc	18	18	100
The Borrower, through MAF, shall ensure that Project	19	19	99
The Borrower shall ensure that, before the physical cc	20	20	100

# Flow of the Tool



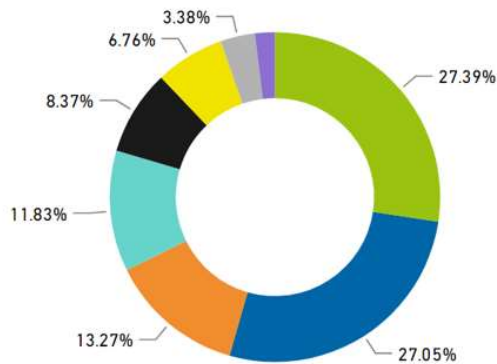
# Power BI Dashboard

## COVENANT CLAUSES PROFILE

No. of Countries

# 40

Loan/Grant by Findings



NOTE: Right-click on a donut portion then select Drillthrough to see details.

Legend



SELECT COUNTRY

- Select All
- AFG

SELECT PROJECT

- Select All
- 31624-022

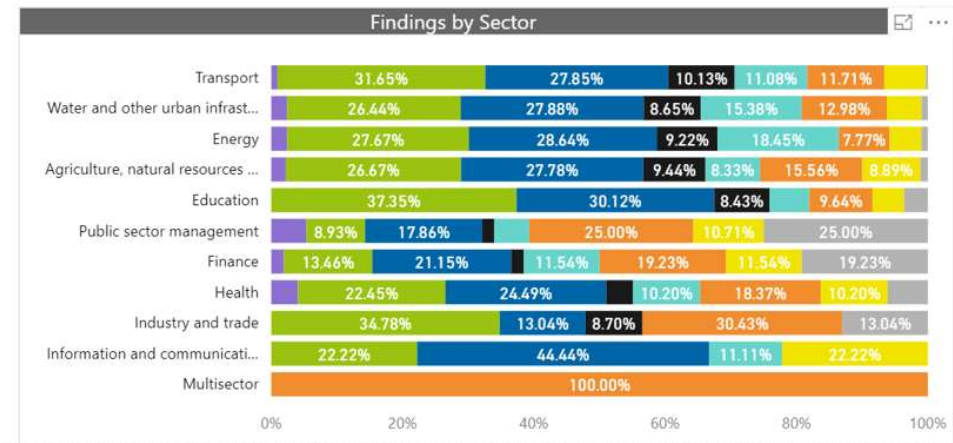
No. of Projects

# 821

No. of Loans/Grants

# 1183

Projects by Country



# Key Benefits of the Tool

Sample test



Population test

Eyeball test



Automated testing

Slow process



Hours saved



# Q & A Session

