

IMPLEMENTASI DARI “THREE LINES OF DEFENSE” -- UPDATE

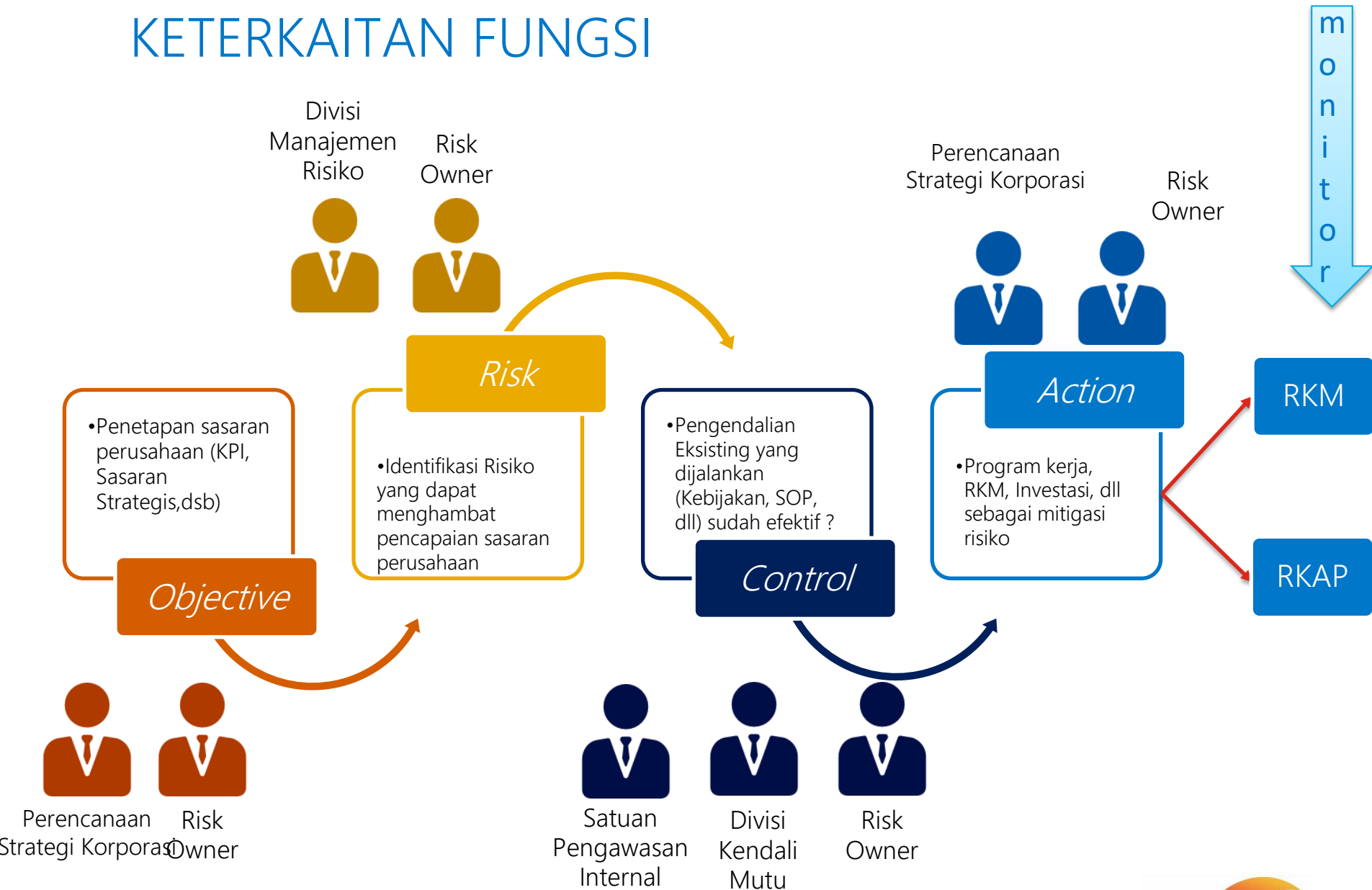
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"THREE LINES OF DEFENSE" UPDATE

Introduction - second paragraph:

- 1) For these reasons and more, organizations need **effective structures and processes to enable the achievement of objectives,**
- 2) **while supporting strong governance and risk management.**
- 3) **As the governing body receives reports from management on activities, outcomes, and forecasts,**
- 4) **both the governing body and management rely on internal audit to provide independent, objective assurance and advice**
- 5) **on all matters**
- 6) **and to promote and facilitate innovation and improvement.**
- 7) **The governing body is ultimately accountable for governance, which is achieved through the actions and behaviors of the governing body as well as management and internal audit.**

KETERKAITAN FUNGSI



ALUR PENYUSUNAN RKM & RKAP serta PROFIL RISIKO

ALUR PENYUSUNAN RENCANA KERJA MANAJEMEN (RKM & RKAP)



Penyelerasan Proses Manajemen Risiko dengan Alur Penyusunan RKM

PROSES MANAJEMEN RISIKO



Risk & Control Self Assessment (RCSA)

"THREE LINES OF DEFENSE" UPDATE

Introduction - second paragraph:

2) **while supporting strong governance and risk management.**

➤ **Investasi/Projek harus memenuhi 3 hal:**

- **Kelayakan Bisnis**
- **Risk management**
- **Compliance**

➤ **Subsidiary Governance, Sinergi Bidang pengawasan**

3) **As the governing body receives reports from management on activities, outcomes, and forecasts,**

➤ **Pertemuan rutin antara:**

- **Manajemen/Risk Management/SPI dengan komite**
- **Direksi dengan komisaris**

4) **both the governing body and management rely on internal audit to provide independent, objective assurance and advice**

➤ **Peran Assurance dan consulting**

5) **on all matters**

"THREE LINES OF DEFENSE" UPDATE

Introduction - second paragraph:

6) and to promote and facilitate **innovation and improvement**

➤ **(creating value, as well as to matters of "defense" and protecting value)**

➤ elektrifikasi, shore to ship, Lampu LED, solar panel

➤ Zoom meeting, webinar

➤ Victor Energy, Saham zoom

7) The governing body is ultimately accountable for governance, which is achieved through the actions and **behaviors** of the governing body as well as management and internal audit.

Principle 1: Governance → accountability, actions, assurance and advice

Principle 2: Governing body roles

Principle 3: Management and first and second line roles

Principle 4: Third line roles

Principle 5: Third line independence

Principle 6: Creating and protecting value



Thank You

